Leadership for Excellence Project

Distributive leadership for learning and teaching: Developing the faculty scholar model

2008 Leadership Scholars

The stage 2 Faculty Scholars for the Distributive Leadership Project have been identified. There are 13 Scholars from the 3 participating universities - La Trobe University, Flinders University and University of Wollongong (UOW).

2007 Leadership Scholars Update

An update on the activities and achievements of the stage 1 Faculty Scholars for the Distributive Leadership Project will be provided in this and subsequent bulletins. An update on the activities of the three Scholars, Heather Monkhouse, Marcus O'Donnell, and Margaret Wallace who attended the 2008 Leadership Retreat in Barwon Heads in their capacity as mentors for the 2008 Scholars, follows.

Heather Monkhouse (UTAS): has managed two major achievements since her engagement in the Distributive Leadership Project. She has submitted an application for a Carrick Associate Fellowship. The project she has proposed builds upon her 2007 UTAS Teaching Fellowship. Having audited current music assessment procedures nationally, Heather wants to establish a process whereby performance teaching practices can be reshaped to support an effective learning environment: where feedback aligns to the expectations of what is being assessed; where study results in valued graduate attributes. It's timely at UTAS because late last year the University announced a move to criterion reference assessment. Heather also submitted a proposal for the 2008 International Clarinet Association's conference that was accepted. The conference is in Kansas in July, and Heather will be premiering two works written for her. It's the very last bit that is particularly good for Heather – she asked 2 composers to write a piece for her and to her pleasure and surprise they both agreed very readily to do so. Heather has also recently been promoted to the position of Senior Lecturer in Woodwind.

Marcus O'Donnell (UOW): Being a Faculty Scholar kick started a number of projects for Marcus. At the
end of 2007 he was nominated to attend the National Creativity Showcase organised by Carrick associate fellow Professor Erica McWilliam. The one-day forum at QUT brought representatives from all universities in Australia to present a range of innovative approaches to teaching and learning creativity. Marcus was the panel leader for the Personal Development and Reflection group. As a result of this he was selected by Erica McWilliam to be one of nine case studies for a second stage of the Creativity project, which is currently under consideration by Carrick. In spring he will take up the position of journalism program co-ordinator.

**Margaret Wallace (UOW):** Coordinated the University of Wollongong Academic Integrity Symposium which was held at the University on 22 November, 2008 and attended by over 50 people representing a cross section of academic staff, professional staff and students. Senior leaders from two NSW universities also attended. The participants at this event are keen to collaborate on an application for a Carrick Grant. Margaret presented aspects of the work she had been undertaking in the Distributive Leadership Project at the Association for Academic Language and Learning (AALL) (http://www.latrobe.edu.au/aall2007/index.html) Conference at Latrobe University in November 2007. She also collaborated on a more formal paper written by Bronwyn James, Paul Moore and Isla Bowen with Isla at the 3rd Asia Pacific Conference on Educational Integrity at the University of South Australia in December 2007 (http://www.unisa.edu.au/educationalintegrity/conference/default.asp). Margaret will be leading the team coordinating the 4th Asia Pacific Conference on Educational Integrity to be held at the University of Wollongong in 2009. In addition to these achievements Margaret has accepted two new roles for 2008: 1. The Chair of the Committee of Chairs of Faculty Education Committees. This committee acts as an important link in consultations about policy matters and will also become pro-active in policy implementation. The second new role Margaret has taken on is a half-time appointment as an Academic Services Division Fellow. In this role she'll be working closely with Professor Sandra Wills, the Director of the Centre for Educational Development & Interactive Resources (CEDIR) and the staff of various units of the Academic Services Division (including CEDIR and Learning Development) on a number of projects. Initially Margaret's main focus will be to review a mandatory zero-credit point subject, designed to introduce students to the essential aspects of library searching and the use of information in assignments. Margaret will be an active member of the Faculty Scholar’s Network at the University of Wollongong and is a mentor for one of the 2008 Scholars.

The faculty scholars participating in the Distributive Leadership Project in 2008 came together from February 17-20, in Barwon Heads for a three-day leadership retreat. The retreat program was designed so that Faculty Scholars could: foster relationships with the participants from the other universities; formulate and discuss aspects of their assessment action learning projects; and participate in leadership development sessions. See last page for photos from this event.

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JUTLP Special Issue

JUTLP (Journal of University Teaching and Learning Practice; http://jutlp.uow.edu.au/) called for papers for its Special Issue - Assessment meeting the demands of practice. Submissions for this issue Closed on 28th Feb 2008. Guest Editors are Professor David Boud, University of Technology, Sydney and Dr Geraldine Lefoe, University of Wollongong and Project Leader of the Distributive Leadership Project. This special edition will examine recent changes in assessment at the institutional, faculty, course and subject level around the theme of meeting the needs of practice.

Congratulations

Project participants, facilitators and steering committee members would like to congratulate Katina Michaels, a 2007 Faculty Scholar from UOW, her husband Michael and son George on the new addition to their family. Eleni Keziah Michaels, weighing 3.5kg and 53cms in length was born on Wednesday 23rd January, 2008 at 5:24am. Mum and baby are both well.

Baby Eleni Keziah Michaels, 4 days old.

Presentations & Publications

Presentations and publications in the final phase of stage 1 of the Distributive Leadership Project included:

- Research from the authentic action learning projects of the scholars and fellows available at: http://www.uow.edu.au/cedir/asd/FacultyScholars/UOW037146.html
- Presentation by Geraldine Lefoe and Dominique Parrish to the Flinders 2008 scholars on August 22, 2007.
- Presentation by Geraldine Lefoe to La Trobe University’s Academic Committee on October 23, 2007.
- Presentation by Geraldine Lefoe to the La Trobe Distributive Leadership Project Steering Committee on October 23.
- Poster session by UOW Faculty Scholars at the Spotlight on Learning and Teaching …the UOW way (http://www.uow.edu.au/content/groups/public/web@cedir/documents/doc/uow039446.pdf) held on November 22, 2007.

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2008 Leadership Retreat Photos, Barwon Heads 17th - 20th February, 2008

2008 Faculty Scholars participating in an activity – Image Theatre, at the Leadership retreat: (L-R) Michael Bull (Flinders), Holly Tootell (UOW), and Matthew Oates (La Trobe)

2008 Flinders Scholars at the Leadership retreat: (L-R) Jamie Quinton, Michael Bull, Elizabeth Handsley and Steve Parker.

Senior Institutional Strategic Coaches at the Leadership retreat: (L-R) Rob Castle (UOW), Kay Souter (La Trobe)

2008 La Trobe Faculty Scholars at the Leadership retreat: (L-R) Linda Pannan (La Trobe Facilitator), Liz Johnson, Matthew Oates, Anamaria Ducasse and Glyn Thomas

2008 University of Wollongong Faculty Scholars at the Leadership retreat: (L-R) Marcus O’Donnell (2007 Scholar), Allison Bell, Mark Loves, Lotte Latukenfu, Holly Tootell and Margaret Wallace (2007 Scholar).

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